

#### NOTICE OF MEETING

# **INTEGRATED HOUSING BOARD (IHB)**

TUESDAY, 9 OCTOBER, 2007 at 18.30 HRS – CIVIC CENTRE, HIGH ROAD, WOOD GREEN, N22 8LE.

MEMBERS:

Councillor Isidoros Diakides (Chair), Councillor Kaushika Amin, Councillor Brian Haley, Tracey Baldwin, Niall Bolger, Stephen Clarke, Deborah Cohen, David Devoy, Robert Edmonds, Stanley Hui, Huw Jones, Neil Mawsey, Pamela Moffat, Jo Murphy, Matthew Pelling, Peter Nourse, Fazia Rizvi, Chris Stylianou, Clare Winstanley.

#### **AGENDA**

- 1. APOLOGIES AND SUBSTITUTIONS
- 2. MINUTES (PAGES 1 8)

To confirm the minutes of the previous meeting, held on 23 July 2007, as a correct record.

- 3. MATTERS ARISING
- 4. REVISED TERMS OF REFERENCE (PAGES 9 10)
- 5. REVISED MEMBERSHIP (PAGES 11 12)
- 6. STRATEGIC AND COMMUNITY HOUSING SERVICE: FORUMS AND OPTIONS FOR WORKING WITH STAKEHOLDERS AND SERVICE USERS (PAGES 13 14)
- 7. PROGRESS REPORT: THE FORMATION OF A LANDLORD'S FORUM

To receive a verbal report on the launch meeting of the Landlords Forum held on 17 September 2007.

# 8. HARINGEY STRATEGIC PARTNERSHIP AND CROSS CUTTING ISSUES (PAGES 15 - 18)

#### 9. HOUSING GREEN PAPER

The Council's response to the Housing Green Paper will be circulated separately. This was not available at the time the agenda was published.

#### 10. AFFORDABLE HOUSING DEVELOPMENT PROGRAMME (PAGES 19 - 22)

#### 11. LOCAL AREA AGREEMENT (LAA) (PAGES 23 - 38)

A verbal report will be given on the two targets identified for the Integrated Housing Board:

- Delivery of New Homes
- Delivery of Decent Homes

#### 12. HOUSING STRATEGY UPDATES (PAGES 39 - 40)

- Housing Strategy
- Homelessness Strategy
- The Mayor's Housing Strategy

#### 13. DATES OF FUTURE MEETINGS

To agreed a date for the next meeting of the Integrated Housing Board. The proposed date of the next meeting is Tuesday 10 January 2008.

# Page 1 Agenda Item 2 MINUTES OF THE INTEGRATED HOUSING BOARD, 23 JULY 2007.

Members Councillor Isidoros Diakides, Councillor Brian Haley, Niall Bolger, Stanley

Hui, Neil Mawson, Jo Murphy, Matthew Pelling

Present Anthony Adkin, Paul O'Callaghan, Nigel Long, Rowan Limond, Janice

Robinson

Apologies Councillor Kaushika Amin, Stephen Clarke, Deborah Cohen, Robert

Edmonds, Pamela Moffat, Peter Norse, Fazia Rizvi, Chris Stylinanou,

Clare Winstanley

# LC1. APPOINTMENT OF CHAIR OF THE INTEGRATED HOUSING BOARD FOR 2007/08 (ITEM 1)

#### **RESOLVED:**

That Councillor Isidoros Diakides be appointed as Chair of the Integrated Housing Board for the next year.

# LC2. ELECTION OF VICE-CHAIR OF THE INTEGRATED HOUSING BOARD FOR 2007/08 (ITEM 2)

#### **RESOLVED:**

That Jo Murphy be elected as Vice-Chair of the Integrated Housing Board for the next year.

#### LC3. WELCOME, APOLOGIES AND SUBSTITUTIONS (ITEM 3)

The Chair welcomed those present to the meeting and asked each member to introduce themselves.

Apologies were received from:

Councillor Kaushika Amin

Stephen Clarke -Rowan Limond substituted
Deborah Cohen -Anthony Adkin substituted
Clare Winstanley

#### Glare Willistanie

#### LC4. INTRODUCTION/PURPOSE OF THE MEETING (ITEM 4)

The Chairman outlined the role that the Board would perform within the wider context of the Partnership.

Given that there had been many significant developments over the last year in relation to Housing and that further new developments were expected, the establishment of the Board was timely. It was noted that Housing Services had recently achieved a three star rating from the Audit Commission and that it was anticipated that the ALMO would be awarded a two star rating with 'promising prospects for further improvement'.

#### MINUTES OF THE INTEGRATED HOUSING BOARD, 23 JULY 2007

The inaugural meeting would be used to discuss structure and membership of the Board. The programme of work would be discussed and areas where reports were required would also be identified.

#### LC5. TERMS OF REFERENCE AND OBJECTIVES (ITEM 5)

The Board discussed the proposed terms of reference set out within the agenda papers.

In response to comments made in relation to the involvement that the Board should have in achieving strategies and targets, which were under the remit of other bodies, partners were advised that the Board would need to maintain a clear focus on the goals it was charged with delivering. Although there would be a degree of cross over between strategies, which would require a level of awareness of the work of other Theme Boards, in order to deliver the targets it was responsible for the Board would need to focus closely on these.

The Chairman suggested that a report should be brought to the Boards next meeting identifying cross cutting issues across the HSP in order to inform the Housing Strategy.

#### **RESOLVED:**

That, subject to reference being made to the LAA within the Boards Objectives, the terms of reference be approved.

#### LC6. MEMBERSHIP (ITEM 6)

The Board considered proposals regarding its Membership and it was noted that the proposals had previously been considered by Cabinet.

The Board was advised that a paper had been considered by the HSP at its last meeting regarding Community Engagement Systems. As part of the paper, it was proposed that each Theme Board should include three places for elected representatives and one place for HAVCO.

The Chair noted that two key area for the Board to consider were how user participation could be developed and the fact that at present the private sector was poorly represented. Mechanisms for representing the homeless and those in temporary accommodation also needed to be developed. It was suggested that the Board should establish a User Group to address this.

It was also suggested that representatives from residents associations should be used to fill the three places allocated to HACVO and that HAVCO be asked to consult with the Federation of Residents Associations.

There was a general consensus that either four or five places should be given to RSL's and that one of the representatives should be from a BME led RSL, one or two from the members of the RSLs Partnership and a further one or two from the RSLs Liaison Forum to ensure that smaller RSLs are also represented. The names of these representatives would be confirmed at the next meeting.

#### MINUTES OF THE INTEGRATED HOUSING BOARD, 23 JULY 2007

The Chair noted that partners from the health sector had expressed a strong interesting in working closely with the IHB. The PCT had been particularly concerned with how the Housing Strategy might help vulnerable people being discharged from hospital and how the strategy might link in with the Primary Care Strategy.

It was agreed that a representative from the Mental Health Trust should be allocated a place on the Board and that there should be further discussion with the PCT to clarify whether it wanted a separate place.

In response to concerns that at present links with the private sector were poor, the Board was advised that it was intended to re-launch the Private Landlords Forum. The Chair suggested that means of better engaging with older people should be identified and it was agreed that groups such as Care and Repair and House Proud should be used to engage with older people on housing issues.

Following discussion there was agreement that the Board should avoid any duplication of work by using community groups to engage with some of the vulnerable groups identified. In this way the Board could be used as a forum for more strategic discussion. There was a general consensus that a place should be reserved on the Board for private landlords once the Landlord's Forum had been reconvened.

The Board discussed the need to limit membership and it was agreed that there should nominated advisors from groups such as Supporting People, and other groups as appropriate, rather than appointing representatives from further outside bodies and Council departments.

#### **RESOLVED:**

- i. That the Membership of the IHB (as set out in the report) be agreed, subject to the following:
  - The inclusion of three representatives from the Voluntary Sector (to be determined by HAVCO in consultation with the Federation of Residents Aassociations)
  - The inclusion of four/five places for RSL's
  - The inclusion of one place for representatives from a group representing BME residents
  - That a representative from the Mental Health Trust should be allocated a place on the Board and that there should be further discussion with the PCT to clarify whether a separate place should be allocated to the PCT
- ii. That a User Group should be formed to help establish mechanisms for engaging with the homeless and those in temporary accommodation.
- iii. That the Private Landlords Forum should be re-established and once it was established, a representative should be appointed from this group to the IHB.

#### MINUTES OF THE INTEGRATED HOUSING BOARD, 23 JULY 2007

#### LC7. INTEGRATED HOUSING BOARD STRUCTURES (ITEM 7)

The Board discussed the structure of the Board and the framework of the HSP as a whole. It was recognised that there was a need to take an overview this framework and the targets and strategies that they were tasked with delivering.

It was noted that there were many existing groups and organisations that sat outside the HSP and that ways of including and consulting these groups would need to be established. Following discussion of this issue the Chair requested that a report was brought to the Boards next meeting regarding the establishment of a Landlords Forum.

There was agreement that it was important that the Board remained focussed on strategic issues and that senior representatives from each partner continued to attend meetings. The formation of groups like the Landlords Forum would help ensure that issues were raised within these groups rather than within the Boards meeting. Forums such as this could also be used as a means of taking forward issues discussed at the IHB.

#### **RESOLVED:**

That reports be brought to the Boards next meeting in relation to the following:

- i) The formation of a Landlords Forum
- ii) Details of the existing forums and options for working with these

#### LC8. DEVELOPING THE STRATEGIC HOUSING ROLE (ITEM 8)

The Board discussed the strategic role of Housing and how this should be developed by the Board. Given the high demand for housing in the Borough, and in London as a whole, developing a robust Housing Strategy was a key issue for the Council.

The Chair noted that the following challenging issues would need to be addressed within the Housing Strategy:

- Lowering the number of people in temporary accommodation in line with government targets
- Identifying funding streams to bring accommodation in line with the Decent Homes standard across sectors
- Responding to increasing opposition from residents objecting to further development and the lack of infrastructure to support a rapidly growing population
- The shortage of social and social rented accommodation available and the need to improve the image of social housing

# MINUTES OF THE INTEGRATED HOUSING BOARD, 23 JULY 2007

It was noted that the Council's current three year Housing Strategy was in its final year. Although it had been approved as being 'fit for purpose' by the Government, it was being reviewed, in order to reflect changes in relation to the ALMO and RSL's.

The next three year Housing Strategy would be overseen by the Board and there would be an emphasis on ensuring that it was properly integrated and joined up. It had been agreed that the strategy should be formed under the HSP in order to create a sense of ownership and commitment from all of the partner organisations.

An Action Plan was also being formed to take account of the following:

- Government Respect Programme
- Choice Based Lettings
- Development of the RSL's Partnership.
- Responses to new Guidance/Information/legislation from Central Government

The Chair noted that the following issues had been raised at the HSP:

- Decent Homes Scheme -using local students/trainees to work in the construction industry and jobseekers to renovate properties, to tackle issues of worklessness.
- Primary Care Strategy –giving consideration to the Primary Care Strategy published by the PCT when forming the Housing Strategy.
- Identifying Sites for Housing a systematic approach should be formed for identifying potential housing sites and for monitoring progress in bringing forward sites in order to prevent delays.

#### LC9. KEY HOUSING ISSUES FACING THE BOROUGH (ITEM 9)

This item was discussed under item 8.

# LC10. STAKEHOLDERS AND PARTNERS CONTRIBUTION TO MEETING HOUSING NEEDS (ITEM 10)

This item was discussed under item 6.

#### LC11. WELL BEING STRATEGIC FRAMEWORK (ITEM 11)

The Board received the draft Strategic Framework for Improving Adults' Well Being for 2007-10 and was advised that if members wished to make any comments on the document they should be passed onto Nigel Long by the end of August.

#### **RESOLVED:**

#### MINUTES OF THE INTEGRATED HOUSING BOARD, 23 JULY 2007

That the draft Strategic Framework for Improving Adults' Well Being be noted.

#### LC12. MEETINGS PROGRAMME (ITEM 12)

The Board considered the Programme of Meetings for 2007/08 and the items included within the Programme for discussion.

The Board was advised that the timetable for the Mayor's Housing Strategy had slipped and would now be published in the autumn. This had caused some difficulties for officers as work was being carried out without the strategy being in place. To address this officer were putting together a draft strategy to work from during the interim period.

In response to a suggestion that the date of the next meeting should be changed to take place during the forthcoming Inspection in order to enable the inspectors to observe the Board in action, it was agreed that as the Board had not yet embarked on its Work Programme that would not be appropriate.

Following discussion regarding how members could work together to achieve targets, it was suggested that a session should be arranged outside the meeting, for Board members to consider their approach to the targets within its responsibility. There was a general consensus that it would be useful for partners to discuss the Board's targets and their own organisations targets, in order to identify areas where more joint working could take place to achieve targets.

The Board discussed the Green Paper that had been published by the Government that day, which was entitled: 'Homes for the Future: More Affordable, More Sustainable'. It was noted that an additional £3 billion had been allocated to provide 40,000 units of social housing. The increase of supply would mean that new mechanisms for bringing forward housing would have to be developed and provision for these would need to be made within the Council's Housing Strategy.

In line with the new priorities set out in the Green Paper, it was noted that the Board would need to consider carefully how equity shares and social housing would be provided. There was also an emphasis within the paper on providing sustainable homes and environmental issues such as assessment of flood risk and carbon emissions. All of these issues would need to be addressed within the Housing Strategy.

#### **RESOLVED:**

- i) That a date should be arranged for the Board to meet informally to discuss its targets and ways of achieving these through improved joint working
- ii) That the draft Meetings Programme be noted

#### **CIIr Isidoros Diakides**

Chair

# Page 7 MINUTES OF THE INTEGRATED HOUSING BOARD, 23 JULY 2007

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# **Integrated Housing Board: Revised Terms of Reference**

- 1. The IHB will ensure that effective partnership working arrangements are put in place
- 2. That the IHB brings together partners across all housing tenures and meets at least 4 times a year.
- 3. That the IHB will be chaired by the Executive Committee Member for Housing and will bring together senior managers and representatives who operate at a senior and leadership level in their respective organisation.
- 4. The IBH will co-ordinate the LSP and Council work on key strategic matters.
- 5. That the membership will include deputies from each organisation represented on the Board

### **Integrated Housing Board: Objectives**

The IBH will:

- 1. Work within the LSP Sustainable Community Strategy vision and aims and within the Local Area Agreement 2007-2010.
- 2. Value the promote a diverse community and seek to create opportunities

for all residents.

3. Help create strong effective partnerships that meet agreed strategic housing

objectives

4. Ensure that housing and planning policies compliment and meet agreed

strategic objectives.

- 5. Ensure that the following strategies are produced and supported by partners:
- Housing Strategy
- Housing Diversity and Equality Strategy
- Homelessness Strategy
- Private Sector Strategy
- TA Reduction strategy
- Housing Supply strategy

- Sub regional housing Energy efficiency and Fuel Poverty Strategy Anti-Social Behaviour and Community Safety.
- To oversee the implementation of strategies and receive reports on 6. Action

Plans and progress against targets.

# **Integrated Housing Board: Revised Membership**

Membership would bring together key Council leaders from the Executive with senior level mangers (leaders) of key partners. These would include:

#### 1. Cabinet Members

- Member Housing
- Member Enterprise and Regeneration
- Member Environment and Conservation

### 2. Voluntary Sector representatives

1 x representatives of the Voluntary sector to be agreed by HAVCO in consultation with the Federation of Residents Associations

## 3. Registered Social Landlords (RSLs)

4 x places for RSLs:

2 being Preferred partners1 of whom will represent Black and Minority Ethnic (BME)1 being a specialist RSL/provider.

## 4. Homes for Haringey

Chief Executive

#### 5. Health

1 x Mental Health Trust.1 x Primary Care Trust.

#### 1. Council Officers

Director of Urban Environment Head of Housing Head of Supporting People Service.

#### 2. Landlords Forum.

1 x representative

Total membership: 15.

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# Strategic and Community Housing Service: Forums and Options for working with Stakeholders and Service Users

#### **HSP Forums**

A range of forums for consultation sit within the Haringey Strategic Partnership (HSP) structure. These are:

#### Housing Association Forum.

This brings together housing associations (RSLs) that operate within the borough with other housing providers such as Homes for Haringey with appropriate Council staff.

Meeting 4 times a year the group has agreed to change its name to the 'Haringey Housing Group'.

#### Development Sub group.

This brings together the RSLs who are developing new homes in the borough. It also involves Black and Minority Ethnic RSLs who may be working with an association that develops new homes.

It meets quarterly and looks at the development programme and specific schemes.

### Lettings sub group.

This brings together policy, lettings and allocations staff with key allocations managers from RSLs.

It meets quarterly and looks at policy development and the operation of Choice Based Lettings and other allocation policy issues.

There are a range of other forums that bring together stakeholders and the Council. These are:

#### Other Forums

#### Housing Benefit Liaison Group.

This brings together Housing Benefit staff from the Finance Department with RSL staff to deal with problems relating to the Housing Benefit Service.

#### Homelessness Forum.

This brings together providers of homelessness services, with RSLs and Council staff from housing and social services.

#### Single Homelessness Forum.

This brings together providers of specialist homelessness services for single people with RSLs and Council staff from housing and social services.

#### **New Forums**

#### New Service User Forum.

This forum is being established to bring together housing service customers from across the Strategic and Community housing service. This includes those who apply for housing through Home Connections and homeless households being dealt with by the Prevention and Options Service. It also includes households who are in Temporary Accommodation.

The inaugural meeting is being held in October 2007

#### **Private Landlords Forum**

This was launched on the 17 September and will meet 4 times a year.

#### **Homes for Haringey Forums**

Homes for Haringey offer council tenants a range of consultation options. The Strategic and Community Service attends some of these to ensure consultation on key policy and strategy matters.

The Lettings Policy was presented to the Resident Consultative Forum. This meets 4 times a year.

The proposals for a new Housing Strategy are being considered by the Disabled Persons Forum at their meetings.

#### **Nigel Long**

Strategy and Partnerships Manager

Nigel.long@haringey.gov.uk

Tel 0208 489 4597

# Haringey Strategic Partnership and Cross Cutting issues

## 1.0 Purpose of the report

1.1 This report outlines the importance of the Haringey Strategic Partnership

(HSP) and how housing issues are considered by the various Theme Boards that make up the HSP.

#### 2.0 Recommendation

2.1 That the IHB note the report.

#### 3.0 Background

- 3.1 The HSP was established in 2002 and brings together local public agencies, community groups and businesses to improve public services and to address the key issues facing the Borough through partnership working.
- 3.2 The HSP has set out a shared vision for the future of Haringey and the key priorities to be addressed in the 'Sustainable Communities Strategy 2007-2016'.
- 3.3 The agreed vision is "A place for diverse communities that people are proud to belong to."
- 3.4 The priorities in the strategy are:
  - People at the heart of change

#### And, Haringey will be:

- an environmentally sustainable community
- economic vitality and prosperity shared by all
- safer for all
- have healthier people with a better quality of life, and
- people and customer focused.
- 3.5 The HSP has also developed a Local Area Agreement (LAA) which provides a substantial part of the delivery mechanism for the Sustainable Communities Strategy.

- 3.6 The Haringey LAA is an agreement with Central Government that sets out the priorities for the next 3 years. Its focus is upon the most pressing issues for the Borough including unemployment, poor housing conditions, and health inequalities.
- 3.7 The HSP works through 6 thematic partnership boards:
  - Children and Young People Strategic Partnership
  - Better Places
  - Enterprise
  - Well-Being
  - Haringey Safer Communities Partnership
- 3.8 The Integrated Housing Board is the sixth theme board.

# 4.0 Cross cutting issues

4.1 A range of cross cutting issues, that impact upon housing provision and services are the responsibility of different themed boards. This report lists the cross cutting issues by theme board:

No	Board	Issue
01	All	Community Cohesion
02	All	Empowering local people
03	All	Increased participation
04	Safer Places	Cleaner environment
05	Safer Places	Increase environmental sustainability
06	Safer Places	Greener environment
07	Children and Young People Partnership	Improve access to services for young people and parents that support them to be more economically active
08	Children and Young People Partnership	Reduce the number of young people between the ages of 16 and 19 who are not in education, employment or training, especially those looked after by the local authority.
09	Enterprise partnership Board	Reduce Worklessness
10	Enterprise partnership Board	Maximising income
11	Enterprise partnership Board	Increase the number of unemployed people assisted in their skills development
12	IHB	Increase Housing Supply
13	НВ	Increase Decent Homes
14	IHB	Reducing households in

		Temporary Accommodation
15	IHB	Ensure that vulnerable people
		have decent, energy efficient
		homes.
16	Safer Communities	Reduce drug related crime
17	Safer Communities	Reduce Domestic Violence
18	Safer Communities	Reduce premature deaths from
		accidents and injuries

No	Board	Issue
19	Safer Communities	Reduce overall crime
20	Well-Being Partnership	Increase opportunities for people to live independently.
21	Well-Being Partnership	Develop housing related support services for vulnerable people.

## 5.0 Conclusion.

- 5.1 This report highlights that the HSP considers a range of housing related issues across different Theme Boards;
- 5.2 A number of cross cutting issues are the responsibility of all Themed Boards.

# **Nigel Long**

Strategy and Partnerships Manager

Nigel.long@haringey.gov.uk

Tel 0208 489 4597

Report to:	Integrated Housing Board, 9 <sup>th</sup> October 2007	
Title:	The National Affordable Housing Programme (NAHP) in Haringey	
Purpose of report:	To inform members of the Integrated Housing Board on progress of the 2006-8 NAHP and to highlight the forthcoming bid round for the 2008-11 NAHP.	
Lead Officer:	Rupert Brandon x 4890	
Date:	26 September 2007	

## 1. National Affordable Housing Programme (NAHP)

1.1 The NAHP is the main programme that the government uses for the funding of new housing provision in the country. Funding is allocated to Registered Social Landlords [RSLs] (commonly known as housing associations) and is administered by the Housing Corporation, a non governmental organisation.

#### 2 Preferred RSL Partners

2.1 At the start of the financial year the Council commenced its partnership with

a number of preferred RSL partners. Following a selection process six RSLs were selected by the Council to be its main partners in development and to set standards for all RSLs in the borough. The six partners are Circle Anglia, Metropolitan, Servite, Family Mosaic, Presentation and London and Quadrant.

2.2 Being a preferred partner means the Council will support them over and over

non preferred partners in the bid for funding and for priority over development sites.

2.3 Council officers are monitoring the overall performance of preferred partners

throughout the year and will review this at the first anniversary of the agreement. Although the agreement runs for three years poor performance could mean preferred partner status being lost.

## 3 National Affordable Housing Programme 2006-8

- 3.1 For the last two year programme period of 2006-8 RSLs in Haringey were allocated a total of £88,506,080 (the highest in north London sub region) of which approximately £84m was earmarked for permanent new housing. However due to some errors in allocation, duplicate allocations being made (i.e. RSLs receiving an allocation for the same site) and the loss of the Spurs site as a viable in period development the programme has reduced to £70,576,220. It should be noted that RSLs contribute match funding from loans or their own reserves.
- 3.2 The programme is monitored by both council officers and officers from the

Housing Corporation to ensure that schemes run and spend to programme. Regular meetings are held between RSLs and the Housing Corporation, RSLs and the Council and the Housing Corporation and the Council respectively. Through constant monitoring any delays or abortive schemes can be taken account of or substitutes identified.

3.3 In Haringey expenditure (this is the amount that RSLs 'draw down' from the Housing Corporation either when they start a scheme or finish one) exceeded the target for affordable rent but fell short for intermediate schemes in 2006-7, as set out below.

**Table 1.1 Expenditure** 

RENT	RENT	% of	LCHO	LCHO	% of
Target (£)	Actual (£)	Target	Target (£)	Actual (£)	Target
20,659,311	21,668,362	104.88	18,603,879	13,215,793	71.04

3.4 The balance in the programme is in favour of intermediate housing over

affordable rent. This mainly came about due to previous planning guidelines that sought a greater percentage of intermediate housing from affordable housing in the east of the borough and the reverse in the west. However as the majority of available sites were in the east of the borough this ended up skewing the programme

- towards the provision of intermediate housing. This split between east and west in planning terms has now being removed.
- 3.5 The completion of homes is also monitored against targets, although completions do not relate to the allocations due to the nature of construction. Here the target for affordable rent was more or less met but feel short for intermediate schemes. This can be seen in the table below.

**Table 1.2 Completions** 

RENT	RENT	% of	LCHO	LCHO	% of
(Target)	(Actual)	Target	(Target)	(Actual)	Target
97	96	98.97	280	168	60.00

LCHO: Low cost Home Ownership.

- 3.6 The challenge remains to spend the rest of the allocation for 2006-8 and to deliver the expected 377 properties. Overall the allocation for 2006-8 should deliver 1,006 over the next couple of years.
- 4 2008-11 NAHP
- 4.1 The Housing Corporation has issued its prospectus for 2008-11 and bids meetings are currently taking place between RSLs and the Council. The Housing Corporation has made the criteria for sustainable homes higher than before; it will reduce scheme waivers on non-standard properties; there is stricter qualifying criteria to becoming a Housing Corporation Preferred Partner (all of Haringey's partners currently are) and Secure by Design is to be incorporated into basic standards.
- 4.2 The Council is keen to support a programme that provides a higher percentage of larger family properties than is usually provided and will for the first time be prioritising bids from its preferred partners. Discussions have been held with Supporting People colleagues to identify housing needs of clients that need supported housing and these are being relayed RSLs.
- 4.3 Initial indications about the allocations for next April are likely to be known early in the New Year. It is hoped that once again Haringey will receive the highest allocation in the north London sub region.

# Early proposals for improvement targets for the Local Area Agreement

#### 1.0 Purpose of the report

This report provides information on Haringey Council's Local Area Agreement and the targets arising from it.

#### 1.0 Recommendation

2.1 That the IHB comment on the LAA targets.

#### 3.0 Background

3.1 Accompanying this paper is a spreadsheet that sets out early proposals for

Haringey's 35 improvement targets for the Local Area Agreement. Targets 17-20 sets out those which would be the responsibility of the Integrated Housing Board (IHB). They cover:

- Increasing housing supply and the supply of affordable homes
- Achieving the decent homes target
- Reducing temporary accommodation
- Increasing energy efficiency in the homes of vulnerable people
- 3.2 These proposals were put forward by the Members of the Haringey Strategic

Partnership to a meeting between the Government Office for London. It should be stressed that these are early proposals that partners still have time to consider and influence them. The outcome of the government's Comprehensive Spending Review 2007 are also expected to have an impact upon the final targets

- 3.3 These initial targets were based around the following factors
  - The priorities contained within Haringey's Sustainable Community Strategy
  - Those areas we know to be major concerns of our residents
  - Those issues that government will be expect us to address
- 3.4 The spreadsheet sets out all the initial proposed targets and Board members should review these as well. Board members should:
  - provide comments on those targets that would become the responsibility of the IHB.
  - Provide feedback on other targets, especially those that are closely cross-cutting with the work of the IHB partners such as fire and home safety, helping people to remain independent in their own homes, improving environmental sustainability and a cleaner environment.

The comments of the Board will be fed back to those working with the Government Office and an update will be provided to the next IHB. If Board members have any queries on this they should contact Janice Robinson <a href="mailto:janice.robinson@haringey.gov.uk">janice.robinson@haringey.gov.uk</a> 0208 489 2613

GOL priorities for London	Sustainability- CO2 emissions, refuse and recycling	Sustainability- CO2 emissions, refuse and recycling	Sustainability- COS emissions, refuse and recycling	Improving life chances for young people Social inclusion Children and young people
GOL for	Sustaii emissi and re	Sustail emissi and re	Sustainability emissions, re and recycling	Improvi chance people Social i Childrel people
Sustainable Community Strategy Priority	People at the heart of change	People at the heart of change	An environmentally sustainable future	Safer for all
Rationale	One of our residents top concerns and LAA Stretch target in 3 super output areas. This is a key priority in our community strategy.	Protecting and enhancing our open space creating parks and open space which people respect and enjoy is a key commitment in Haringey's Community Strategy	Reducing the borough's environmental footprint and tackling climate change is a key priority within our Community Strategy as well as a national priority.	This is the same as the new YJB target which the parents not taking responsibility for the behaviour of their children is a responsible for the children's behaviour. Because it covers all young people known to the YOS, it covers (worse than London average) those children and young people at the beginning of offending and therefore plays an important role in stopping this behaviour before it becomes entrenched. Fits in with Respect Task Force's focus on parents as key to reduce children and young people's anti-social behaviour. Linked to priority 11 in Changing Lives.
Performance	Levels of satisfaction at 49% are below national levels.  BV199 cleanliness has improved significantly in 2007/08 to around 17%, now above average but still well below national top quartile of 7% and London top quartile 15%	We want our performance to remain at high levels and to ensure that access to good quality green space is available to all.	Performance on recycling has improved with 19% (above London average) of household waste recycled (and 4% composted) in 2006/07 exceeding our statutory target.	61% of residents think that parents not taking responsibility for the behaviour of their children is a fairly or very big problem (worse than London average)
Indicator	BV199- reducing litter and detritus on relevant land BV89 Satisfaction with street cleanliness (survey)	Increase in the number of green flag award parks and green space and public satisfaction (LAA stretch target)	Proportion of waste going to landfill.  BV82 Percentage of household waste recycled London average) of or composted  Energy efficiency of buildings across partner agencies  Renewable sourcing	20% Assessment and a minimum of two structured sessions.
Haringey Target/ Priority	A cleaner environment	A greener environment	Increase environmental sustainability	Ensure that young people known to the YOS, their parents/carers receive a parenting intervention
Thematic Board	Better Places	Better Places	Better Places	Children and Young People's Strategic Partnership
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GOL priorities for London	Health Children and young people Improving life chances for young people	Health Children and young people Improving life chances for young people	Child poverty Improving chances for young people 3 of 13
Sustainable Community Strategy Priority	Healthier people with a better quality of life	Healthier people with a better quality of life	Economic vitality and prosperity shared by all
Rationale	Priority for CAPPS. Haringey Infant Mortality Action Plan agreed by Board. Targets on smoking during pregnancy and breast feeding reported to each CYPSP meeting. Linked to priority 4 in Changing Lives.	Conception rate of 67.5 per Conception rates are comparably high in Haringey, 1,000 under 18's compared with an average of 47.9 for with an average of 47.9 for Latest figure 61.8  Latest figure 61.8  Latest figure 61.8  The teenage conception rate decreased throughout 2004 to reductions reported to each CYPSP meeting.  The teenage conception rate decreased throughout 2004 to readily high in Haringey, reduction in the meeting.  The teenage conception rate teenage pregnancy has a major impact on the health, well-being and life chances of young people and families, contributing to health and other inequalities. Reducing teenage pregnancy is a priority in the Children's Plan, linked to priority 7 in Achievement of future targets  Achievement of future targets  On a steep upward trajectory  when the targets were set.	Government priorities include encouraging people into work. Initiatives such as extended schools, increase in provision of childcare and benefits such as WAFT are encouraged to support parents in working/ returning to work. Priority 18 in Changing Lives
Performance	8.1 deaths of infants under one per 1,000 in the period 2003-2005. This is the highest rate in London. Good progress on smoking cessation, breastfeeding initiation but smoking in pregnancy has worsened and is below target.	Conception rate of 67.5 per 1,000 under 18's compared with an average of 47.9 for London and 41.6 for England. Latest figure 61.8  The teenage conception rate decreased throughout 2004 to 2006 following implementation of the teenage pregnancy strategy and 4YP programme.  Achievement of future targets remains challenging as the teenage conception rate was on a steep upward trajectory when the targets were set.	
Indicator	Reducing the rate of infant mortality with particular emphasis on reducing the proportion one per 1,000 in the period of expectant and new mothers who report 2003-2005. This is the smoking, increasing breastfeeding initiation and booking early for ante natal care Good progress on smoking cessation, breastfeeding initiation but smoking in pregnancy has worsened a is below target.	Reduce the under –18 conception rate by 50% as part of a broader strategy to improve sexual health (SPA)	
Haringey Target/ Priority	Improve child health	Reduce Teenage Pregnancy	Improve access to services for young people and parents that support them to be more economically active.
r Thematic Board	Children and Young People's Strategic Partnership	Children and Young People's Strategic Partnership	Children and Young People's Strategic Partnership
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Sustainable GOL priorities Community for London Strategy Priority	Improving life chances for young people Health Children & Young People	ance pple
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Sustainable Community Strategy Priority	e e	rity
ustainab ommunii Strategy Priority	ier po	ospe I by a
Sus Cor St	Healthier people and a better quality of life	Economic vitality and prosperity shared by all
Rationale	Stretch target on Healthy  Schools. Good progress Schools. Good progress Schools Good progress made over 2006/07. Currently Preventing obesity by increasing physical activity and balanced diets requires action across the achieved healthy schools partnership. Our initial data suggests that childhood obesity is a priority in Haringey (11% of reception children and 22% of year 6 children being obese in 2006), obesity being more prevalent amongst children living in deprived areas and from particular BMS communities. Linked to priority 5 in Changing Lives.	Priority 19 in Changing Lives. NETS is major priority for Haringey, where rates remain above national a averages. Future life chances for young people who sare not employed or in education / training are poor, as are those of any of their children when they become parents. Government wants to see improved educational attainment rates for all young people and especially those who are looked after, supported by Every Child Matters programme and legislation such as the Children Act 1989 and Children Leaving Care Act 2001 Council has responsibility as corporate parent to these young people.
Performance	Stretch target on Healthy C Schools. Good progress e made over 2006/07. Currently F have 21 schools that have a achieved healthy schools p status.	\$ . `X
Indicator	Halting the rise in childhood obesity	Reducing 16-18 year olds not in education, employment and training (NEETs)  Targets on % Children looked after for 12 months or more achieving 5+GCSE's A*-C; % Children looked after for 12 months or more achieving 5+GCSE's A*-G and % of LAC aged 16+ who left care in the year with 1+ GCSE at grades A*-G reported regularly to CYPSP. Annual statistical return to DCSF includes information on number of young people who have been looked after for a year or more who are not in education, employment or training.
Haringey Target/ Priority	Reduce childhood obesity	Reduce the number of young people between the ages of 16 and 19 who are not in education, employment or training, especially those looked after by the local authority.
Thematic Board	Children and Young People's Strategic Partnership	Enterprise partnership Board/ Children and Young People's Strategic Partnership
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GOL priorities for London	Worklessness is a GOL priority for London with employment and enterprise as a target area for Haringey. This is also identified as a priority in the Haringey Community Strategy.	Worklessness is GOL priority for London with employment and enterprise as a target area for Haringey.	Worklessness is igoal priority for London with employment and enterprise as a target area for Haringey.
Sustainable Community Strategy Priority	Economic vitality and prosperity shared by all	Economic vitality and prosperity shared by all	Economic vitality and prosperity shared by all
Rationale	These are the three main benefits in relation to worklessness and will provide a sharper focus than concentrating on working age benefits as a whole, which include benefits, such as Carers Allowance, where increasing the take up could be seen as a positive outcome. Together, Job Seekers Allowance, Incapacity Benefits and Income Support make up 92 per cent of the working age benefit caseload in Haringey.	The take up of Working Families Tax Credit and Child Tax Credit in London is the lowest in the country. The take up in Haringey is even lower. Promoting the take-up of this benefit will incentivise work and help those on low earnings to lift themselves further away from poverty.	HSP priority
Performance	Haringey's employment rate at 66.2% (05/06) is slightly below the London average of 68.6% (middle quartile) and the England average of 74.4% but has increased by 4.2 percentage points over the past year. Although recent Labour Force survey results have shown a real leap forward in this area from 63.1% in Quarter 3 2005 to 72.9% in Quarter 1 2007, we need to understand if this improvement is real and what the contributory factors are.	The take up of Working Families Tax Credit and Child Tax Credit in London is the lowest in the country. The take up in Haringey is even lower. Promoting the take-up of this benefit will incentivise work and help those on low earnings to lift themselves further away from poverty.	This is not generally seen as an area of poor comparative performance. Self Employment at 20.5% was top quartile and business start ups per 10,000 at 46.9 was middle quartile.
Indicator	Increasing the overall employment rate of the working age population.  Reducing the benefit claim rate amongst people claiming Job Seekers Allowance, Incapacity Benefit and Income Support who also live in the wards identified as having the worst labour market position.	Increasing the number of in-work families claiming Working Families Tax Credit and Child Tax Credit.	Increasing the number of newly registered VAT enterprises. Increasing the self employment rate.
Haringey Target/ Priority	Reduce Worklessness	Maximising Income	Increasing economic vitality
Thematic Board	Enterprise partnership Board	Enterprise partnership Board	Enterprise partnership Board
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GOL priorities for London		
onc	Worklessness is GOL priority for London with employment and enterprise as a target area for Haringey.	Social Inclusion
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Sustainable Community Strategy Priority	erityall all	lango
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Sustainable Community Strategy Priority	Economic vitality and prosperity shared by all	People at the heart of change
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	40% of Haringey residents have Level 1 or below skills and low skills are recognised as a significant and prosperi barrier to sustainable employment. With the growing shared by all knowledge economy people with low or no skills need to up skill to gain employment.	Haringey has high levels of housing need and homelessness and tackling housing need is a key priority in our sustainable community strategy. The needs of our communities should be at the heart of decision making. We want to see clear benefits resulting from development and regeneration. We will continue to increase the availability of affordable housing and decent housing and foster the development of sustainable mixed communities. Haringey has high levels of overcrowding and we will need larger size properties to address this need,
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ø		Average re-let times 2006/07 37 days, at June 2008 36.2 days. This is below average and bottom quartile performance for London.
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Performance		Average re-let times 2000 37 days, at June 2008 36 days. This is below averand bottom quartile performance for London.
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	The number of adults gaining basic skills; adults achieving a Skills for Life qualification and entered employment, adults achieving a Skills for Life qualification at entry Levels 1-3 or above and entered employment, adults achieving a level one qualification (not Skills for Life) and entered employment, adults achieving a Skills for Life qualification at entry levels 1-3 or above in the workplace.  The number of adults who are supported in a achieving at least a full first level two qualification or equivalent; adults achieving a full level two qualification and entered employment, adults achieving a full first level two qualification in the workplace.	50% of all additional housing to be affordable, this includes all additional housing not just that secured through planning obligations  Average time taken to re-let an available local authority permanent dwelling  Progress against statutory housing targets (New builds, conversions and voids)
-t	Jec.	C T O A O C C
Haringey Target/ Priority	ncrease the number of unemployed beople assisted in their skills development	sing
Haringey 'get/ Prio	Increase the numble of unemployed of unemployed people assisted in their skills development	Supply Supply
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Thematic Board	Enterprise partnership Board	brased gnieuoH beard
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GOL priorities for London	Respect/ Cohesion Improving life chances for young people Social inclusion (including resettlement of offenders)	Improving life chances for young to head to he
Sustainable Community Strategy Priority	Be Safer for all	eldc .
Rationale	We know that if children and young people who are victims of youth crime are not supported and assisted to recover from this, some young people are at high risk of becoming young offenders themselves. Therefore to stop this cycle we need to put protective measures in place – hence the important of this target. This links very well to the Met-wide Operation Curb, to the prevention of serious youth crime, and to reduce the number of young people joining gangs. All are priorities for the Police. The YOS will work closely with Victim Support to ensure all children and young people who are a victim of youth crime are offered a service that is safe and confidential. Linked to priority 11 in Changing Lives.	sing or dealing drugs This covers drugs and alcohol; the 'support' part learth icant concern for also covers assistance to gain employment.  Also covers assistance to gain employment also covers assistance to gain employment.  Healthier pea arter of residents as Housing and employment appear to be the two most with a better gets hanging around important strengthening factors that enable rehabilitation to be successful. Economic Regeneration and regional partners developing a project re families into work; this will improve crosscutting work to implement a multi-systemic approach including housing, treatment, skills, employment etc. Supporting People agree stable housing is crucial to this group of people, to enable the support/wrap around services to these people, including treatment, health, skills/employment etc. There is an issue for Haringey in providing effective wrap around support service to ex offenders and substance misusers in general and that unless this is done the whole social inclusion, community cohesion, crime agenda cannot be addressed. The London Resettlement Strategy work will help support this target, as will the Government's new Draft Drugs Strategy. This is a cross-partnership target that covers more than one strand in the LAA.
Performance	ТВА	People using or dealing drugs is a significant concern for over a quarter of residents as are teenagers hanging around on the streets.
Indicator	An increase in the uptake of victim support services by children and young people.	X (Number) of Problem Drug Users (PDUs) to be housed in Supported Housing schemes X (Number) of PDUs to be placed in HfH tenancies X (Number) of PDUs to be housed via DAAT Rent Deposit scheme X (Number) of PDUs entering ETE (Kinesis, CONEL, Progress 2 Work, etc)
Haringey Target/ Priority	Support	Reduce drug related crime
Thematic Board	Safer Communities	Safer Communities
O	21	22

es	Бı	Page 35	
GOL priorities for London	Health Violence against the person Improving life chances for young people		
pric Lon	e agi son ng lifi s for	nclus	
OL for l	Health Violence agai the person Improving life chances for y people	Social inclusion	Health
	Vio	T O	<u>Ф</u> Т
Sustainable Community Strategy Priority	bple	elde	eldo
Sustainable Community Strategy Priority	Safer for all Healthier people with a better quality of life.	Healthier people with a better duality of life	Healthier people and a better quality of life
usta omi Stra Pri	Safer for all Healthier per with a better quality of life.	Healthier per quality of life	Healthier per and a better quality of life
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Rationale	Alcohol misuse is a strong factor in health inequalities and a driver for certain key priority crimes (ASB, Violent crime, Domestic Violence etc). It is also a factor in harm to children – both through parents abusing alcohol (CP issues) and young people binge drinking – affecting mental and physical health plus educational attainment. Alcohol abuse also results in unemployment, loss of family and general economic problems – leads to social exclusion and damages the wider area economic development. Street drinkers and young people abusing alcohol rapidly bring an area into disrepute and the resultant anti-social behaviour encourages low level of crime to take hold.	93.1 Band 4 good  The White Papers Modernising Social Services, I currently moving in Valuing People and Our Health, Our Care, Our Say set out the Government's aims to promote the independence and social participation of users of social care services. Supporting people in their own 88.4% Band 5, target homes is a key part of this agenda.  or 2007/08	The <i>Choosing Health</i> White Paper and other research identify the relationship between reducing physical inactivity and ill health and premature mortality. Haringey's Life Expectancy Action Plan has highlighted that within Haringey, an estimated 78% of adults are insufficiently active.
Performance		Paf C32 but trenc wrong di Paf C51 target of Paf D54 of 90% f	
Indicator	Actual targets to be developed – according to both local and national alcohol strategies	Older people helped to live at home per 1,000 Paf C32 population aged 65 or over (PAF C32) but trend wrong di Adults and older people receiving direct payments at 31 March per 100,000 population target of aged 18 or over (age standardised) (PAF C51) Paf D54 of 90% to 90 opportunities programmes	Increase the proportion of adults taking part in sport and recreational physical activity for 30 minutes on at least 3 days a week by 4%, from 22.9% to 26.9% (LAA Target) Reduce premature mortality with specific emphasis on circulatory disease and cancer (FL) increasing male life expectancy
Haringey Target/ Priority	Reduce alcohol related harms across health and crime.	Increase opportunities for people to live independently	Reduce physical inactivity
Thematic Board	gniə8-lləW	Wellbeing Partnership	Wellbeing Partnership
ON	28	53	30

SOC		Page 36		
GOL priorities for London	_			Social Inclusion
GOL	Health	Health	Health	Social
Sustainable Community Strategy Priority	Heatthier people and a better quality of life	Healthier people with a better quality of life	Healthier people with a better quality of life	Healthier people with a better quality of life
Rationale	The Choosing Health White Paper and other research identify the relationship between smoking and ill health and premature mortality. Furthermore, Haringey's Life Expectancy Action Plan states that lower life expectancy for men and women in Haringey compared to England and Wales is statistically significant.	Analysis for Haringey's Life Expectancy Action Plan suggests that lower life expectancy for men in Haringey compared to England and Wales is statistically significant, and that the gap in male life expectancy for men in deprived compared to affluent wards is nearly 8 years. The action plan sets out interventions across the partnership that will contribute to reducing this gap. This is a key priority in the Well-Being Strategic Framework.	6.8% 2006/07 below Under the Carers' (Recognition and Services) Act bours average of 1995, Carers' and Disabled Children Act 2000 and England average of Work and Families Act 2006, carers have a right to '07 year projection support with their education, leisure, training and below target but in caring role.  caring role.	This is one of the specific objectives of the Supporting People Programme.
Performance	Mortality rates for cancer (122.1) and circulatory diseases (114.1) are above the average for London (116.9 & 96.8) and England (119 & 90.5).	Life expectancy is lower in Haringey compared to both England & Wales particularly for males where at least 3 years below the average for London and up to 10 years lower in particular wards.	PAF C62 6.8% 2006/07 below IPF neighbours average of 13% and England average of 11%. July 07 year projection to 9.4%, below target but in band 4 (good). This is an improvement on 06/07.	
Indicator	Increase the number of smokers who set a quit date and successfully quit and four weeks follow up with NHS stop-smoking services (LDP)  Achieve 150 additional quitters from N17 (Tottenham) between 2007/8 and 2009/10 (LAA Target)  Reduce premature mortality with specific emphasis on circulatory disease and cancer (FL) increasing male life expectancy	TBC- possibly combining all age all cause mortality, CVD and cancer mortality.	Increase breaks for Carers Increase the number of carers receiving a specific carer's service as a percentage of clients receiving community based services (PAF C62)	Increase the proportion of vulnerable single people supported to live independently who as a result do not need to be accepted as homeless.  Reduce housing related delayed discharges from hospital as part of joint Mental Health Strategy and for older people and all vulnerable groups
Haringey Target/ Priority	Reduce the number of people who smoke, and the number of people exposed to secondhand smoke	Reduce premature mortality	Provide support for unpaid carers, including preparing for when they are no longer able to care	Develop housing related support services for vulnerable people
Thematic Board	Wellbeing Partnership	Wellbeing Partnership	Wellbeing Partnership	Wellbeing Partnership
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Sustainable GOL priorities Community for London Strategy Priority	Improving life chances for young people Health Children & Young People	Health
t e		
Sustainable Community Strategy Priority	r peopl	r peopl atter f life
Susta Com Stra Pri	Healthier people and a better quality of life	Healthier people and a better quality of life
	Adoption of safer sexual practices and access to effective sexual health services can prevent unwanted pregnancy and sexually transmitted infections, and improve health and well-being. Much of this work takes place outside traditional health care settings eg in schools and community settings. Linked to priority 7 in Changing Lives.	Immunisation is a cost-effective way of protecting individuals from infectious diseases. IT problems with the child health surveillance system, and parental concerns over the publicised link between MIMR and autism, may have resulted in a fall in immunisation uptake leaving a large number of children at risk of avoidable but potentially serious diseases. Increasing uptake will require action across the partnership eg in collaboration with children's and adult's services.
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Rationale	ractice vices o vices o sexuall salth an artiside to sand c sand c raging L	ective v diseas diseas illance e public ve result a la public ne but pare will ake will in collair cols.
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	Adoption of safer sexual practices and access effective sexual health services can prevent unwanted pregnancy and sexually transmitted infections, and improve health and well-being. of this work takes place outside traditional heacare settings eg in schools and community set Linked to priority 7 in Changing Lives.	Immunisation is a cost-effective way of protectiindividuals from infectious diseases. IT probler with the child health surveillance system, and parental concerns over the publicised link betw MMR and autism, may have resulted in a fall in immunisation uptake leaving a large number of children at risk of avoidable but potentially seric diseases. Increasing uptake will require action across the partnership eg in collaboration with children's and adult's services.
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9	Increase the uptake of Chlamydia screening amongst sexually active 15-24 year olds - 06/07 out-turn 600.	
Performance	Increase the uptake of Chlamydia screening amongst sexually active 15-24 year olds - 06/07 out-turn 600.	
Perfoi	se the r ydia sci st sexu r olds -	
	Increase Chlamydi amongst 24 year o 600.	
	Increase access to GUM services so that 100% of patients are offered an appointment within 48 hours of contacting the service by March 2008 (LDP)  Increase the number of NHS funded terminations of pregnancy undertaken at up to and including nine completed weeks gestation (LDP)  Increase the uptake of Chlamydia screening amongst young people aged 15-24 years to ensure that over 4760 young people of this age group accept the offer of a test in 2007/8 (LDP)	Increase uptake of the childhood immunisation schedule. Increase the uptake of flu immunisation amongst individuals aged over 65 years to 70%.
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	Increase access to GUM services so that 100% of patients are offered an appointment within 48 hours of contacting the service by March 2008 (LDP)  Increase the number of NHS funded terminations of pregnancy undertaken at up to and including nine completed weeks gestation (LDP)  Increase the uptake of Chlamydia screening amongst young people aged 15-24 years to ensure that over 4760 young people of this age group accept the offer of a test in 2007/8 (LDP)	Increase uptake of the childhood immuniss schedule. Increase the uptake of flu immunisation amongst individuals aged over 65 years to 70%.
ty	Increa 100% within March Increa termin and in (LDP) Increa among ensura age gr	
Haringey 'get/ Priori	sexual	ioreasir on rate:
Haringey Target/ Priority	Φ	Protect children and adults by increasing immunisation rates
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Thematic	Wellbeing Partnership/Children and	Wellbeing Partnership/Children and
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# **Housing Strategy Updates**

## 1.0 Purpose of the Report.

1.1 To provide an information report to the Integrated Housing Board on progress being made to produce a number of new strategies. These strategies will cover the period 2008 to 2012.

#### 2.0 Recommendation.

2.1 That the Board note the report and agree to receive a quarterly report on progress.

#### 3.0 Background

- 3.1 A range of housing strategies are in place covering the period 2003 to 2008. These include a:
  - Housing Strategy
  - Homelessness strategy
  - Private Sector Strategy.
- 3.2 All three strategies were updated for the period 2007-8 and now require fundamental review.
- 3.3 Work has commenced on developing the new strategies and once the inspection of the Strategic and Community service is completed the work will become a high priority.
- 3.4 The three strategies will reflect both the priorities of the Sustainable Communities Strategy and the targets set out in the Local Area Agreement (LAA)
- 3.5 The strategies will take account of the London Mayors' Draft Housing Strategy and the importance of the North London sub region.
- 3.6 The Housing Green Paper and the new emerging planning framework will be taken account of as will key issues arising from the Cave and Hills reviews as well as DCLG guidance.

#### 4.0 Approach.

- 4.1 A project Board will oversee the development work and a project group will bring together key partners and staff to oversee strategy development.
- 4.2 We propose to use a standard approach to all strategies including the introduction of executive summaries and Smart Action Plans. Each area of work set out in a strategy will reflect strategic priorities, LAA targets and Key Line of Enquiry (KLOE) requirements.
- 4.3 Consultation with service users and stakeholders will be set out in a consultation plan. Staff will be fully involved in strategy development.

## 5.0 Briefing Report and Project Plan.

5.1 A Briefing paper setting out key issues is being written and a project plan will be developed for each strategy.

## 6.0 Reporting Progress on Strategy Development

6.1 It is proposed to bring a report on each strategy and the draft strategies to the IHB for consideration.

#### 6.0 Conclusion

6.1 This report identifies three key strategies that will be upgraded in 2007-8. It sets out the initial progress and initial proposals on managing the development of them.

## **Nigel Long**

Strategy and Partnerships Manager

Nigel.long@haringey.gov.uk

Tel 0208 489 4597